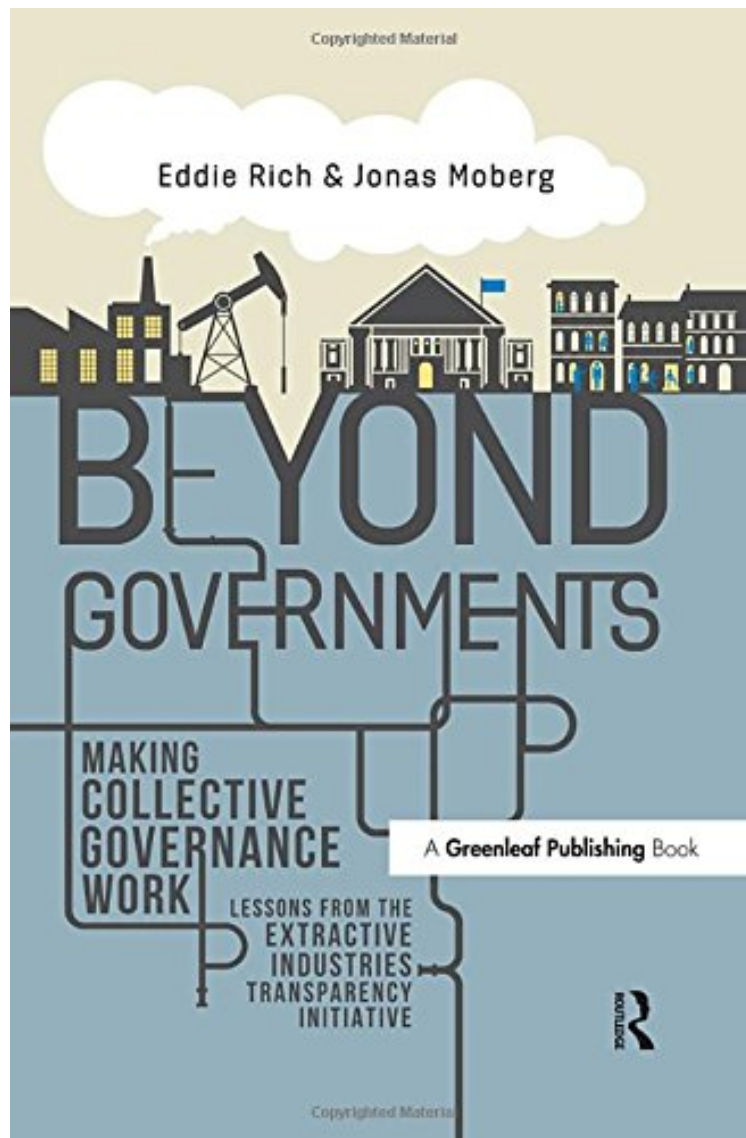


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Beyond Governments: Making Collective Governance Work - Lessons from the Extractive Industries Transparency Initiative

Eddie Rich, Jonas Moberg

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#2143900 in Books 2015-06-10Original language:EnglishPDF # 1 .50 x 6.10 x 8.90l, .0 #File Name: 1783531851167 pages | File size: 69.Mb

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In a world characterized by globalization, governments increasingly find themselves unable to govern. Corruption is everywhere, natural resources are being exploited, the environment damaged, markets distorted, and the fight against poverty is often ineffective. Certain challenges cannot be addressed by governments alone. Increasingly, collective governance beyond governments is seen as part of the solution, with state and non-state actors working together. This book sets out a framework for those wishing to implement collective governance, involving civil society, companies and governments as key actors. Based on over eight years of running the most advanced example of collective governance at international level, the Head and Deputy Head of the Extractive Industries Transparency Initiative (EITI) outline the practicalities and pitfalls, and draw out the experience of the EITI as a case example. *Beyond Governments* tells a positive story of how this type of innovative governance can make real achievements, but also cautions against those who see collective governance as a silver bullet to solve development challenges. It provides practical guidance from a practitioners perspective and is essential reading for those in government, business and academia.

"I would like to congratulate Eddie and Jonas on the book and for taking the time to write it. It is a unique book in many ways; and there is a reason that EITI is amongst the most successful of all multi-stakeholder initiatives." (John Morrison, Executive Director)"The book is timely and fills a gap in the literature of practitioner guidance. Accessible, provocative and not afraid to challenge." (Michael Jarvis, Program Leader)About the AuthorEddie Rich has worked in development for over 20 years. In 1996-98 he was the DFID representative to Angola. In charge of a medium sized-aid programme, it soon became clear to him that the development debate needed to move well beyond aid. This was reinforced when he was part of the small team working on the UK Government's ground breaking White Paper on International Development Making Globalisation Working for the Poor'. The paper advocated a more coherent approach to international development policy highlighting issues of trade, governance, security, codes and standards, finance, and the environment. He also co-authored a background study for this on poor performing states. He was Head of DFID's Corporate Social Responsibility team when the nascent Publish What You Pay coalition came to DFID with an idea for a transparency initiative in the extractive sector in 2001. He continued to work on the Extractive Industries Transparency Initiative in those infant times until 2004 when he moved to Kenya as Deputy Head of DFID Kenya. When Kenya started exploring for deep sea oil in 2006/7, he was thrown back into the EITI debate. Since 2007, Eddie has been the Deputy Head of the EITI International Secretariat where he has led on Africa and the Middle East as well as oversight for finance, human resources, communications, and the Global conferences.Jonas Moberg began his career as a Swedish diplomat, serving in Maputo and London. With a growing interest in the crossroads of governments, private sector and civil society, he 2002 joined the Prince of Wales International Business Leaders Forum (IBLF). Having been the director of the IBLF's Business and Human Right and Business and Corruption programmes, he became a Senior Advisor to the UN Global Compact in 2005. Since 2007, Jonas has been the Head of the EITI International Secretariat.Clare Short is former Secretary of State for International Development, British Government.