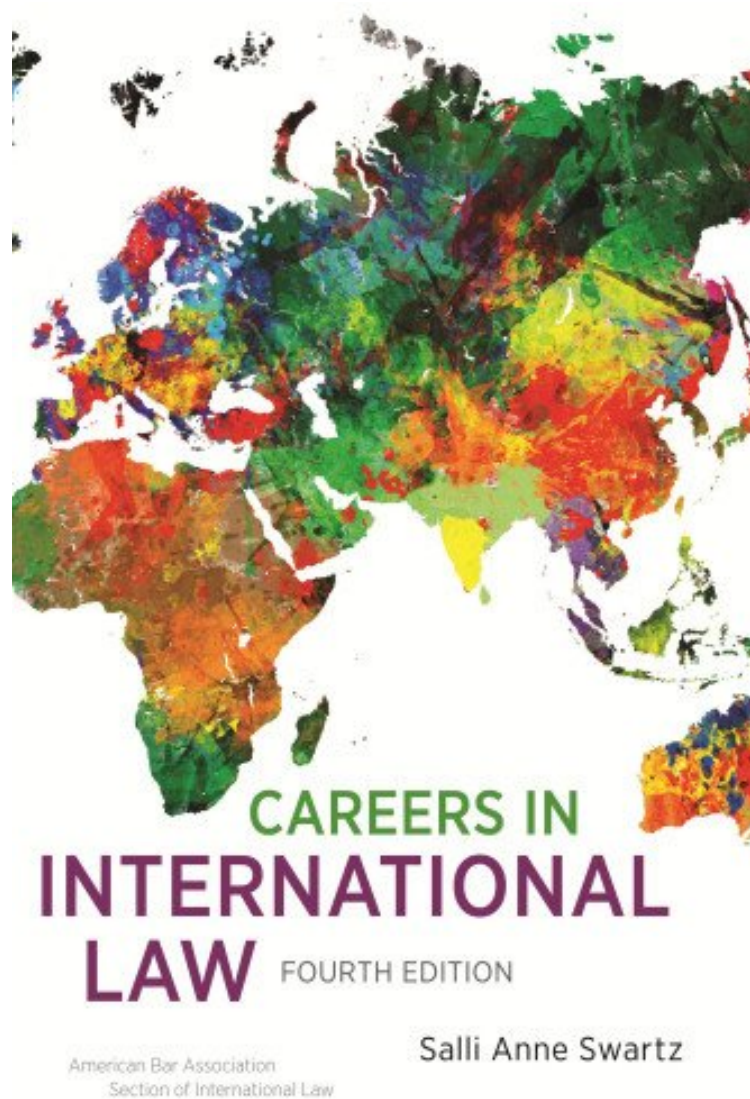


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About the Author Salli Anne Swartz has practiced international business law in Paris since 1979. She began her career in Paris with the Paris-based law firm of S.G. Archibald where she specialized for over four years in ICC arbitrations of turn-key construction projects in the Middle East. Ms. Swartz then joined the French firm of Simeon Moquet Borde where she acquired broad corporate law experience and was the head Anglo-Saxon attorney on several major acquisitions and joint ventures between American and French companies. She subsequently practiced with Price Waterhouse, before founding Masson Piron Swartz Beaucourt Associs in 1988.